

# 2014 TOTAL BUDGET

| Cost Centre                                   | 2014 Total Budget | 2013 Total Budget | % Variance Gross Program | 2014 Fed/Prov Share | 2013 Fed/Prov Share | 2014 Municipal Share      | 2013 Municipal Share | Municipal Variance | % Variance Program | % Variance of Total Municipal |
|---|-------------------|-------------------|--------------------------|---------------------|---------------------|---------------------------|----------------------|--------------------|--------------------|-------------------------------|
| <b>Ontario Works</b>                          | 6,096,260         | 5,723,874         | 6.51%                    | 4,895,590           | 4,615,837           | 1,200,669                 | 1,108,037            | 92,632             |                    | 0.86%                         |
| OW Program Support                            | 630,523           | 625,863           |                          | 254,885             | 254,885             | 375,639                   | 370,979              | 4,660              |                    |                               |
| OW reduction                                  | 0                 | 0                 |                          | 123,394             | 0                   | (123,394)                 | 0                    | (123,394)          |                    |                               |
| <b>Net OW</b>                                 | <b>6,726,783</b>  | <b>6,349,737</b>  |                          | <b>5,273,868</b>    | <b>4,870,722</b>    | <b>1,452,914</b>          | <b>1,479,015</b>     | <b>(26,101)</b>    | -1.76%             | <b>-0.24%</b>                 |
| <b>Children's Services</b>                    | 4,386,968         | 3,251,267         | 34.93%                   | 4,068,930           | 2,932,883           | 318,037                   | 318,384              | (347)              |                    |                               |
| CS Program Support                            | 334,619           | 324,035           |                          | 0                   | 0                   | 334,619                   | 324,035              | 10,584             |                    |                               |
| <b>Net CS</b>                                 | <b>4,721,586</b>  | <b>3,575,301</b>  |                          | <b>4,068,930</b>    | <b>2,932,883</b>    | <b>652,656</b>            | <b>642,419</b>       | <b>10,237</b>      | 1.59%              | <b>0.09%</b>                  |
| <b>Social Housing</b>                         | 2,926,735         | 2,904,692         | 0.76%                    | 1,282,832           | 1,282,832           | 1,643,903                 | 1,621,860            | 22,042             |                    | 0.20%                         |
| Housing Program Support                       | 482,531           | 472,738           |                          | 0                   | 0                   | 482,531                   | 472,738              | 9,793              |                    |                               |
|   | 3,409,266         | 3,377,431         |                          | 1,282,832           | 1,282,832           | 2,126,434                 | 2,094,599            | 31,835             |                    |                               |
| Investment in Affordable Housing Program      | 243,225           | 445,295           |                          | 275,399             | 485,995             | (32,174)                  | (40,700)             | 8,526              |                    |                               |
| <b>Net Social Housing</b>                     | <b>3,652,491</b>  | <b>3,822,726</b>  |                          | <b>1,558,231</b>    | <b>1,768,827</b>    | <b>2,094,260</b>          | <b>2,053,899</b>     | <b>40,361</b>      | 1.97%              | <b>0.37%</b>                  |
| <b>Land Ambulance</b>                         | 11,800,930        | 11,186,378        | 5.49%                    | 5,583,362           | 5,042,537           | 6,217,568                 | 6,143,841            | 73,727             |                    | 0.68%                         |
| EMS Program Support                           | 743,091           | 718,640           |                          | 50,906              | 143,009             | 692,185                   | 575,631              | 116,554            |                    |                               |
| <b>Net EMS</b>                                | <b>12,544,020</b> | <b>11,905,018</b> |                          | <b>5,634,267</b>    | <b>5,185,546</b>    | <b>6,909,753</b>          | <b>6,719,472</b>     | <b>190,280</b>     | 2.83%              | <b>1.76%</b>                  |
| <b>Program Budget</b>                         | 25,454,117        | 23,511,506        | 2.31%                    | 16,229,507          | 14,360,084          | 9,224,610                 | 9,151,422            | 73,187             |                    | 0.68%                         |
| Program Support                               | 2,190,763         | 2,141,276         |                          | 305,790             | 397,894             | 1,884,973                 | 1,743,383            | 141,590            |                    |                               |
| <b>Subtotal</b>                               | <b>27,644,880</b> | <b>25,652,783</b> |                          | <b>16,535,297</b>   | <b>14,757,978</b>   | <b>11,109,583</b>         | <b>10,894,805</b>    | <b>214,778</b>     |                    |                               |
| Interest Revenue                              | (99,163)          | (99,163)          |                          | 0                   | 0                   | (99,163)                  | (99,163)             | 0                  |                    |                               |
| <b>Net Budget</b>                             | <b>27,545,717</b> | <b>25,553,620</b> |                          | <b>16,535,297</b>   | <b>14,757,978</b>   | <b>11,010,420</b>         | <b>10,795,642</b>    | <b>214,778</b>     |                    | <b>1.99%</b>                  |
| <b>Year Over Year Total Budget (Decrease)</b> | <b>7.80%</b>      | <b>1,992,097</b>  |                          | <b>12.04%</b>       | <b>1,777,319</b>    | <b>Municipal Variance</b> | <b>214,778</b>       | <b>1.99%</b>       |                    |                               |

## 2014 Ontario Works Budget

|                                       | 2014<br>Total<br>Budget | 2014<br>Municipal<br>Share | 2014<br>Provincial<br>Share | 2013<br>Total Budget | 2013<br>Municipal<br>Share | 2013<br>Provincial<br>Share | Municipal<br>Variance | 2013<br>Municipal<br>Forecast |
|---------------------------------------|-------------------------|----------------------------|-----------------------------|----------------------|----------------------------|-----------------------------|-----------------------|-------------------------------|
| Program Allowances                    | 4,006,712               | 568,953                    | 3,437,759                   | 3,851,535            | 546,918                    | 3,304,617                   | 22,035                | 514,522                       |
| PMFSDR OW Allowance Upload            |                         | (112,188)                  | 112,188                     |                      | -                          | -                           | (112,188)             | -                             |
| Social Assistance Restructuring       | 120,400                 | 120,400                    | -                           | 120,400              | 120,400                    | -                           | -                     | 120,400                       |
| Program Delivery                      | 2,058,426               | 886,955                    | 1,171,472                   | 1,922,157            | 811,698                    | 1,110,459                   | 75,257                | 811,697                       |
| PMFSDR Employment Upload              |                         | (11,206)                   | 11,206                      |                      | -                          | -                           | (11,206)              | -                             |
| Employment Ontario Program            | 329,266                 | -                          | 329,266                     | 265,450              | -                          | 265,450                     | -                     | -                             |
| Homelessness                          | 211,979                 | -                          | 211,979                     | 190,196              | -                          | 190,196                     | -                     | -                             |
| <b>Total before Provincial Upload</b> | <b>6,726,783</b>        | <b>1,452,914</b>           | <b>5,273,868</b>            | <b>6,349,737</b>     | <b>1,479,016</b>           | <b>4,870,722</b>            | <b>(26,101)</b>       | <b>1,446,619</b>              |
| <b>Net OW after Upload</b>            | <b>6,726,783</b>        | <b>1,452,914</b>           | <b>5,273,868</b>            | <b>6,349,737</b>     | <b>1,479,016</b>           | <b>4,870,722</b>            | <b>(26,101)</b>       | <b>1,446,619</b>              |

OW Program Municipal Share Change **-1.76%**

Impact on Municipal Share of Total DSB Budget **-0.24%**

|                            |         |
|----------------------------|---------|
| % Upload completed to date | 43%     |
| 2014 Uploaded Amount \$    | 123,394 |

## 2014 Children's Services Budget

|  | 2014 Budget      | 2014 Municipal Share | 2014 Subsidy     | 2013 Budget      | 2013 Municipal Share | 2013 Subsidy     | Variance Municipal Share | 2013 Forecasted  | 2012 Actual      |
|--|------------------|----------------------|------------------|------------------|----------------------|------------------|--------------------------|------------------|------------------|
| Fee Subsidy  | 882,718          | 38,994               | 843,724          | 1,417,894        | 38,994               | 1,378,900        | 0                        | 882,718          | 916,749          |
| OW Formal / Informal                                 | 121,424          | 24,285               | 97,139           | 121,424          | 24,285               | 97,139           | 0                        | 121,424          | 121,424          |
| Wage Subsidy   | -                | -                    | -                | 506,012          | 62,137               | 443,875          | (62,137)                 | -                | 583,242          |
| Wage Improvement                                     | -                | -                    | -                | 197,200          | -                    | 197,200          | -                        | -                | 197,200          |
| Pay Equity   | -                | -                    | -                | 25,405           | -                    | 25,405           | -                        | -                | 25,405           |
| Operating Grant                                      | 1,844,028        | 62,136               | 1,781,892        |                  |                      |                  | 62,136                   | 1,844,028        | 665,931          |
| Special Needs Resourcing                             | 373,814          | 42,300               | 331,514          | 211,500          | 42,300               | 169,200          | -                        | 388,646          | 211,500          |
| Capacity Building                                    | 138,670          |                      | 138,670          |                  |                      |                  | -                        | 138,670          | -                |
| Play Based   | 100,000          |                      | 100,000          |                  |                      |                  | -                        | 389,493          | -                |
| Repairs and Maintenance                              | 170,257          |                      | 170,257          |                  |                      |                  | -                        | 170,257          | -                |
| Subtotal   | 3,630,911        | 167,715              | 3,463,196        | 2,479,435        | 167,715              | 2,311,719        | -                        | 3,935,236        | 2,721,451        |
| Admin  | 520,575          | 376,941              | 143,634          | 555,867          | 366,703              | 189,163          | 10,238                   | 481,206          | 492,282          |
| <b>Total MEDU</b>                                    | <b>4,151,486</b> | <b>544,656</b>       | <b>3,606,830</b> | <b>3,035,301</b> | <b>534,419</b>       | <b>2,500,883</b> | <b>10,238</b>            | <b>4,416,443</b> | <b>3,213,733</b> |
| Planning   | 30,100           | -                    | 30,100           |                  |                      |                  | -                        | 30,100           | 30,100           |
| Resource Centres (FRC)                               | 540,000          | 108,000              | 432,000          | 540,000          | 108,000              | 432,000          | -                        | 540,000          | 540,000          |
| <b>Total</b>   | <b>4,721,586</b> | <b>652,656</b>       | <b>4,068,930</b> | <b>3,575,301</b> | <b>642,419</b>       | <b>2,932,883</b> | <b>10,238</b>            | <b>4,986,543</b> | <b>3,783,833</b> |
| <b>Child Care Program Municipal Share Change</b>     |                  |                      |                  |                  |                      |                  | <b>1.59%</b>             |                  |                  |
| <b>Impact on Municipal Share of Total DSB Budget</b> |                  |                      |                  |                  |                      |                  | <b>0.09%</b>             |                  |                  |

## 2014 Social Housing Budget

|  | 2014<br>Budget     | 2013<br>Budget     | Variance         | 2013<br>Forecasted | 2012<br>Actual     |
|--|--------------------|--------------------|------------------|--------------------|--------------------|
| Public Housing                                       | 1,438,798          | 1,413,556          | 25,242           | 1,312,009          | 1,304,319          |
| Non-Profit Providers                                 | 924,793            | 924,793            | -                | 903,223            | 915,790            |
| Investment in Affordable Housing (IAH)               | 243,225            | 445,295            | (202,070)        | 554,073            | 341,972            |
| Transfer to Reserve                                  | 357,753            | 345,395            | 12,358           | 345,395            | 356,799            |
| Public Housing Mortgages                             | 687,922            | 693,687            | (5,765)          | 689,064            | 690,208            |
| <b>Gross Social Housing Budget - Exp</b>             | <b>3,652,491</b>   | <b>3,822,726</b>   | <b>(170,235)</b> | <b>3,803,764</b>   | <b>3,609,088</b>   |
| <b>Federal Revenue</b>                               | <b>(1,282,832)</b> | <b>(1,282,832)</b> | <b>-</b>         | <b>(1,282,832)</b> | <b>(1,282,832)</b> |
| <b>Provincial Revenue</b>                            | <b>(275,399)</b>   | <b>(485,995)</b>   | <b>210,596</b>   | <b>(594,773)</b>   | <b>(341,972)</b>   |
|  | <b>(1,558,231)</b> | <b>(1,768,827)</b> | <b>210,596</b>   | <b>(1,877,605)</b> | <b>(1,624,804)</b> |
| <b>Social Housing Budget (Municipal Share)</b>       | <b>2,094,260</b>   | <b>2,053,899</b>   | <b>40,361</b>    | <b>1,926,159</b>   | <b>1,984,284</b>   |
| <b>Housing Department Municipal Share Increase</b>   |                    |                    | <b>1.97%</b>     |                    |                    |
| <b>Impact on Municipal Share of Total DSB Budget</b> |                    |                    | <b>0.37%</b>     |                    |                    |

# 2014 EMS Budget

|                                | 2014 Budget       | 2013 Budget       | Variance       | 2013 Forecasted   | 2012 Actual       |
|--------------------------------|-------------------|-------------------|----------------|-------------------|-------------------|
| Salaries and Wages             | 7,897,329         | 7,498,062         | 399,268        | 7,403,759         | 7,452,593         |
| Employee Benefits              | 2,468,681         | 2,267,564         | 201,117        | 2,366,521         | 2,015,480         |
| Transportation & Communication | 227,744           | 251,061           | (23,317)       | 213,321           | 250,368           |
| Services and Rentals           | 1,254,711         | 1,224,874         | 29,837         | 1,244,292         | 1,195,613         |
| Supplies and Equipment         | 230,469           | 229,688           | 780            | 218,455           | 187,993           |
| Vehicles                       | 384,852           | 369,852           | 15,000         | 364,852           | 364,852           |
| Medical Equipment              | 80,234            | 66,484            | 13,750         | 66,484            | 62,734            |
| <b>Gross Operating Costs</b>   | <b>12,544,020</b> | <b>11,907,586</b> | <b>636,434</b> | <b>11,877,684</b> | <b>11,529,634</b> |

|  |              |
|--|--------------|
| <b>EMS Department Municipal Share Increase</b>       | <b>2.83%</b> |
| <b>Impact on Municipal Share of Total DSB Budget</b> | <b>1.76%</b> |