



Minutes
of the February 27, 2020
MANITOULIN-SUDBURY DSB BOARD MEETING
held in Espanola's 210 Mead Blvd. DSB Boardroom

Present: Jill Beer, Les Gamble, Vern Gorham, Arthur Hayden, Michael Levesque, Paul Schoppmann, David Santi, Richard Stephens, Maureen Van Alstine, Ned Whynott, Bruce Killah

Regrets: David Ham, Jim Rook

Staff: Fern Dominelli, Connie Morphet, Donna Stewart, Melody Ouellette, Robert Smith

Media:

1.0 CALL TO ORDER

Chair, Les Gamble, called the meeting to order at 10:00 a.m.

2.0 ADOPTION OF AGENDA

Resolution No. 20-11

Moved by: Ned Whynott

Seconded by: Paul Schoppmann

BE IT RESOLVED THAT the agenda be adopted.

Carried

3.0 DECLARATIONS OF CONFLICT OF INTEREST

There were no declarations of conflict of interest.

4.0 Closed Session

Resolution 20-12

Moved by: David Santi

Seconded by: Michael Levesque

BE IT RESOLVED THAT the Board move into closed session at 10:00 a.m.

Carried

Resolution 20-13

Moved by: Jill Beer

Seconded by: Maureen Van Alstine

BE IT RESOLVED THAT the Board adjourn this closed session at 10:25 a.m.

Carried

5.0 Business Arising from Closed Session

During its Closed Session, the Board discussed Property and Human Resources Issues.

The Board directed the CAO to inform the Conseil scolaire catholique du Nouvel-Ontario that the DSB is not interested in purchasing École St. Joseph at this time.

Resolution No. 20-14

Moved by: Bruce Killah

Seconded by: David Santi

WHEREAS the Board received the resignation of David Leonard, TWOMO representative on the Manitoulin-Sudbury District Services Board; and

WHEREAS the board approached Edgar Lovelace, the 2018 TWOMO election candidate who came in fourth in the election to determine his interest in sitting on the board.

THEREFORE BE IT RESOLVED THAT that the Board accepts the resignation of David Leonard from the board; and

FURTHER BE IT RESOLVED THAT the board appoint Edgar Lovelace as the a TWOMO representative on the board for the remainder of the current Board term.

Carried

6.0 Adoption of Minutes

Resolution No. 20-15

Moved by: Vern Gorham

Seconded by: Arthur Hayden

BE IT RESOLVED THAT the Minutes of the [January 23, 2020](#) meeting be approved.

Carried

7.0 Committee Reports

7.1 Program Planning Committee

Bruce Killah was appointed Chair of the Program Planning Committee at the February 26, 2020 meeting.

7.1.1 Rent Geared-to-Income Simplification Impact Analysis

Donna Stewart, Director of Integrated Social Services, walked the Board through the Rent Geared-to-Income Simplification Impact Analysis -Issue Report.

The introduction of new regulations “Determination of Gear-to-Income Rent” is to provide support to the simplification of the calculation of rent-geared-to-income. This will make it easier for Service System Managers, housing providers and tenants to predict and understand. This change comes into force on July 1, 2020; however, Service System Managers may choose an implementation date of either July 1, 2020 or July 1, 2021 at their discretion.

Rent for a family unit would be calculated by taking 30 per cent of annual adjusted family net income (AFNI) divided by 12 months. That rent is adjusted for utilities, services and heating and is subject to minimum rent.

Adjusted family net income is the total of the net income of each member of the household. Typically, the net income amount of a household member will be reflected on line 236 of the member’s notice of assessment.

There is no impact on social assistance recipients who are currently on the social assistance rent scales and no impact to tenants paying Affordable or Market Rents.

Based on the analysis completed the tenant impact is positive whereby 85% have a decrease in the rent and 15% will have a rental increase. Although the DSB will see an initial decrease in rental revenue, staff are satisfied that any decrease will be offset by the continued income-mixing of each building.

Based on the analysis staff are recommending that the changes are implemented effective **July 1, 2020**.

Resolution No. 20-16

Moved by: Bruce Killah

Seconded by: Richard Stephens

WHEREAS the Manitoulin-Sudbury DSB Program Planning Committee has reviewed the Rent Geared-to-Income Simplification - Issue Report and is recommending approval to the Board.

THEREFORE BE IT RESOLVED THAT the Board accepts the Program Planning Committees recommendation and approves the [Rent Geared-to-Income Simplification - Issue Report](#) and directs staff to action the recommendations contained within the report.

Carried

Ministry of Municipal Affairs and Housing

7.1.2 Canada-Ontario Housing Benefit Program Guidelines

Donna Stewart, Director of Integrated Social Services, walked the Board through the Canada-Ontario Housing Benefit – Issue Report.

At the November 28, 2019 board meeting, staff presented the [Direct Shelter Subsidy - Issue Report](#) which analyzed the Manitoulin-Sudbury DSB's current program. The DSB's current program has many advantages which include:

- DSB DSS benefit considers all shelter expenses rent heat & utilities; and
- DSB DSS benefit uses the Manitoulin-Sudbury DSB's market rent allowing more people to qualify; and
- 47% of clients that left the DSS program were not accessing social assistance which has significant long-term savings; and
- DSB DSS benefit reduces the overall cost factor by eliminating the need for ongoing operating dollars that are a requirement of having bricks and mortar.

In that report, staff were also able to show that if the province's new Canada-Ontario Housing Benefit program was being applied to all the DSB's current DSS clients receiving the benefit, 70% of them would not qualify for the program.

On February 12, 2020, the Ministry of Municipal Affairs and Housing released the new [Canada Ontario Housing Benefit Guidelines](#).

All the assumptions reported by staff on how the Canada-Ontario Housing Benefit would be calculated and administered were correct. There is **no flexibility** for Service System Managers to flow the COHB annual funding allocation to their own DSS funds or to calculate it in a way that makes sense for the communities that we serve.

The Board Chair met with the Minister Steve Clark, Municipal Affairs and Housing, in January at ROMA to advocate for local flexibility as a one size fits all does not work for the North. The DSB has proven that the DSB local Direct Shelter Subsidy program works in getting clients off social assistance, creates financial independence and saves all tax payors money.

The Canada-Ontario Housing Benefit calculation is based on the Canada Mortgage and Housing Corporation's Average Market Rent and not the Manitoulin-Sudbury DSB's Market Rent. There is a significant gap between CMHC's Average Market Rent comparatively to the Manitoulin-Sudbury DSB which means that less people will qualify.

Resolution No. 20-17**Moved by:** Bruce Killah**Seconded by:** Ned Whynott

WHEREAS the Manitoulin-Sudbury DSB Program Planning Committee has reviewed the Canada-Ontario Housing Benefit – Issue Report and is recommending approval to the Board and;

WHEREAS the Manitoulin-Sudbury DSB is extremely concerned that the Canada-Ontario Housing Benefit does not consider the actual rent paid or utilities costs in the calculation; and

WHEREAS this is of particular concern in Northern Ontario where natural gas is not available in many communities and Hydro One rates are exorbitant and creating a Provincial Portable Housing Benefit that **does not** include the actual costs of heat and utilities paid by the tenant is a real concern for Northerners.

THEREFORE BE IT RESOLVED THAT the Board accepts the Program Planning Committees recommendation and approves the [Canada-Ontario Housing Benefit - Issue Report](#) and directs staff to action the recommendations contained within the report and;

FURTHER THAT the Manitoulin-Sudbury DSB encourage the Federal and Provincial governments to reconsider the Canada-Ontario Housing Benefit guidelines and create flexibility as one size fits all does not work well for Northern Ontario, particularly for small rural and remote communities whose existing resources are stretched to the maximum; and

FURTHER THAT both levels of government ensure the that the actual cost of rent, heat and utilities paid by tenants is included in the calculation of the Canada-Ontario Housing Benefit; and

FURTHER THAT this resolution and Issue Report be forwarded to the Hon. Jean-Yves Duclos, Federal Minister of Families, Children and Social Development and Minister Steve Clark responsible for Housing; and

FURTHER THAT the Manitoulin-Sudbury DSB share this motion and supporting materials with DSB member municipalities, AMO, FONOM, NOMA, OMSSA, HSC, ONPHA, MP Carol Hughes, MP Marc Serré, MP Paul Lefebvre, MPP John Vanthof and MPP Mike Mantha.

Carried

Ministry of Health

7.1.3 Ambulance Service Review

Rob Smith, Chief of Paramedic Services, walked the Board through the Final Ambulance Service Review – Issue Report.

The [final report](#) related to the 2019 MOH Paramedic Service Certification review was received January 14, 2020. That report included a significant number of accolades that affirmed the work effort and ethic by each staff member ensured a high functioning Paramedic Service.

The Board recognized all frontline Paramedics, Superintendents, Administrative Assistants and management staff for their hard work and dedication to ensuring the DSB successfully passed certification.

Resolution 20-18

Moved by: Bruce Killah

Seconded by: Richard Stephens

WHEREAS the Manitoulin-Sudbury DSB Program Planning Committee has reviewed the Ambulance Service Review Final Report – Issue Report.

THEREFORE BE IT RESOLVED THAT the Board accepts the Program Planning Committees recommendation and approves the [Ambulance Service Review Final Report – Issue Report](#) and directs staff to action the recommendations contained within the report.

Carried

7.1.4 Integrated Emergency Dispatch Service

Rob Smith, Chief of Paramedic Services, walked the Board through the Integrated Emergency Dispatch Service – Issue Report.

There is now a renewed interest from the MOH, as part of their EHS modernization project, in municipal partnerships for Land Ambulance Communication Centre involvement. The City of Greater Sudbury has [written](#) the Minister of Health, renewing their desire to explore an integrated dispatching model, and they have reached out to partner municipalities to assess interest in joint dispatching.

To this end, staff are requesting that the DSB Board of Directors, through a resolution to the Ministry of Health, endorse the governance model being proposed by the City of Greater Sudbury for a single integrated Emergency Services Communication Centre.

Resolution 20-19**Moved by:** Bruce Killah**Seconded by:** Paul Schoppmann

WHEREAS Greater Sudbury was selected by the Ministry of Health as a pilot municipality for assumption of operational control of the Central Ambulance Communications Centre as one of three pilot sites following the 2001 download of Land Ambulance Services; and

WHEREAS in [2014 a feasibility study](#) was completed by the City of Greater Sudbury, and concluded that a fully integrated Emergency Communications Services system that included EMS Communications, the existing 9-1-1 system, and both Police and Fire communications centre for Greater Sudbury was desirable; and

WHEREAS Greater Sudbury City Council [endorsed](#) the proposed solution; and

WHEREAS such a model could benefit Land Ambulance Services beyond the City of Greater Sudbury through seamless dispatching of emergency services, including Manitoulin-Sudbury DSB Paramedic Services; and

WHEREAS during the Provincial 2019-2020 budget, the Province indicated they would be modernizing the Provincial Land Ambulance Dispatch System; and

WHEREAS the Manitoulin-Sudbury DSB Paramedic Services are currently dispatched by three (3) separate Ambulance Communication Centres located in Sault Ste. Marie, Timmins and Sudbury; and

WHEREAS the Program Planning Committee has reviewed the proposed consolidation of Land Ambulance dispatch with the City's dispatch for 911, Police and Fire and recommends endorsement from the Board.

THEREFORE BE IT RESOLVED THAT Manitoulin-Sudbury DSB accept the Program Planning recommendation and endorses the proposed consolidation of Land Ambulance dispatch with the City's dispatch for 9-1-1, Police and Fire to achieve a fully integrated Emergency Communications Services system; and

FURTHER BE IT RESOLVED THAT staff engage the Ontario Ministry of Health in discussions to transfer operational governance for Paramedic dispatch to Greater Sudbury (contingent on 100% provincial funding); and

FURTHER BE IT RESOLVED THAT the Ministry of Health consolidate the Manitoulin-Sudbury DSB Paramedic Services dispatch from the current three (3) Ambulance Communications Centres to (1) one Ambulance Communication Centre; and

FURTHER BE IT RESOVED THAT that the Manitoulin-Sudbury DSB Board write to the Honourable Christine Elliot, Deputy Premier and Minister of Health, indicating that Manitoulin-Sudbury DSB is supportive of an Integrated Emergency Dispatch Service model; and

FURTHER BE IT RESOVED THAT that a copy of the letter be sent to Alison Blair, Assistant Deputy Minister, Emergency Health Services Division, Jim Pine, Advisor to the Minister of Health, to all 18 member municipalities, to the Northern Ontario Service Delivery Agencies (NOSDA) and to the Association of Municipalities of Ontario (AMO), and to the MPP's for the ridings of Sudbury, Nickel Belt, Timiskaming-Cochrane and Algoma Manitoulin.

Carried

7.1.5 **2019 Response Time Standard Results**

Rob Smith, Chief of Paramedic Services, walked the Board through the 2019 Response Time Standard Results.

The Response Time Standard specifically requires that each Paramedic submit a plan by October 31st for the following year, identifying proposed response targets. The specific areas of assessment include Sudden Cardiac Arrest patients, where a response can be achieved within 6 minutes of notification, and for CTAS 1 patients within 8 minutes of notification. Additionally, the plan must include service defined response times and response percentages for CTAS 2, 3, 4 and 5.

CTAS stands for Canadian Triage and Acuity Scale and simply put, ranks patient acuity with 1 being the most severe, and 5 being the least.

For 2019, Manitoulin Sudbury DSB set the 6-minute response target for Sudden Cardiac Arrest calls at 30%. This target was met with a success of 38.5%. There were only 26 calls within this subset.

We set the 8-minute response target for CTAS 1 calls at 30% as well, and this target was met with a success of 30.5% for the 59 calls. For the remaining CTAS levels 2 through 5, the response target times and percentages were also met in 2019.

Resolution 20-20

Moved by: Bruce Killah

Seconded by: Michael Levesque

WHEREAS the Manitoulin-Sudbury DSB Program Planning Committee has reviewed the 2019 Response Time Standard Results - Issue Report and is recommending approval to the Board.

THEREFORE BE IT RESOLVED THAT the Board accepts the Program Planning Committees recommendation and approves the [2019 Response Time Standard Results - Issue Report](#) and directs staff to action the recommendations contained within the report.

Carried

7.1.6 CGS Fleet Maintenance

Rob Smith, Chief of Paramedic Services, walked the Board through the City of Greater Sudbury (CGS) Fleet Maintenance – Issue Report.

In late fall of 2018, Manitoulin Sudbury DSB Paramedic Service, and the City of Greater Sudbury entered into an agreement to pilot a program wherein a percentage of the Paramedic Services fleet would be maintained by CGS staff.

December 31, 2019 marked the end of the first budget year for the pilot project, and the results did confirm significant benefit surrounding vehicle serviceability and costing.

Resolution 20-21

Moved by: Bruce Killah

Seconded by: Vern Gorham

WHEREAS the Manitoulin-Sudbury DSB Program Planning Committee has reviewed the CGS Fleet Maintenance - Issue Report and is recommending approval to the Board.

THEREFORE BE IT RESOLVED THAT the Board accepts the Program Planning Committees recommendations and approves the [CGS Fleet Maintenance - Issue Report](#) and directs staff to action the recommendations contained within the report.

Carried

Ministry of Education

7.1.7 Child Care Funding Formula

Donna Stewart, Director of Integrated Social Services walked the Board through the Child Care Funding Formula – Issue Report.

The Ministry of Education adopt the use of the Low-Income Measure After Tax (LIM-AT) instead of the current Low-Income Cut-Off After Tax (LICO-AT) in order to better and more accurately reflect level of poverty faced by families in Ontario. The use of LICO-AT disproportionately and inappropriately favours communities in Southern Ontario compared to communities in Northern Ontario.

Currently the MEDU formula uses LICO as a data element to provide additional funding for low-income families. There is one pot of money earmarked for low-income families and MEDU distributes it based on LICO data from Statistics Canada.

If the Ministry of Education adopted the use of the LIM instead of the current LICO it would better and more accurately reflect level of poverty faced by families in Ontario.

Resolution 20-22

Moved by: Bruce Killah

Seconded by: Ned Whynott

WHEREAS the Ministry of Education provides funding for Consolidated Municipal Service Managers and District Social Services Administration Boards (CMSMs/DSSABs) that is founded on a proportionate allocation of specific types of funding based on identified data elements; and

WHEREAS the Ministry of Education is currently undertaking a full review of the formula and funding model for the Child Care programs under the Service Management of the forty-seven (47) CMSMs/DSSABs; and

WHEREAS the Manitoulin-Sudbury DSB and the Municipalities that are part of the Manitoulin-Sudbury DSB recognize the importance of quality and affordable childcare programs and the positive impacts that such programs have on community well-being and creating inclusive communities; and

WHEREAS the Manitoulin-Sudbury DSB vast geographic land area makes up approximately 45,000 square kilometers and encompasses some eleven (11) First Nation communities, eighteen (18) municipalities and unincorporated territories; and

WHEREAS the Manitoulin-Sudbury DSB Program Planning Committee reviewed the Child Care Funding Formula – Issue Report and is recommending approval to the Board.

THEREFORE BE IT RESOLVED THAT the Board accepts the Program Planning Committees recommendations and approves the [Child Care Funding Formula – Issue Report](#) and directs staff to action the recommendations contained within the report; and

FURTHER BE IT RESOLVED THAT Manitoulin-Sudbury DSB and member Municipalities demand that the Minister of Education address the funding inequities that have been created by the current funding model for Northern Ontario; and

FURTHER BE IT RESOLVED THAT the Ministry of Education adopt the use of the [Low-Income Measure After Tax \(LIM-AT\)](#) instead of the current [Low-Income Cut-Off After Tax \(LICO-AT\)](#) in order to better and more accurately reflect level of poverty faced by families in Northern Ontario; and

FURTHER BE IT RESOVED THAT this resolution be forwarded to all 18 member municipalities and that they are asked to pass similar resolutions supporting this resolution which would be shared with the Honorable Doug Ford, Premier of Ontario and the Honourable Stephen Lecce, Minister of Education; and

FURTHER BE IT RESOVED THAT this resolution be shared with FONOM, NOMA, AMO and OMSSA.

Carried

8.0 New Business

8.1 2019 Fourth Quarter CAO Activity Report

Fern Dominelli, CAO, walked the board through the CAO Quarterly Report. This report will be shared with member municipalities who are encouraged to add it to Council agenda packages.

Resolution 20-23

Moved by: Michael Levesque

Seconded by: David Santi

BE IT RESOLVED THAT the [2019 CAO Fourth Quarter Activity Report](#) be approved as presented.

Carried

8.2 2019 Fourth Quarter Unaudited Financial Report

Connie Morphet, Director of Finance & Administration, walked the Board through the 2019 Fourth Quarter Unaudited Financial Report, which is forecasting a year-end deficit of \$7,178.

Resolution 20-24

Moved by: Paul Schoppmann

Seconded by: Jill Beer

BE IT RESOLVED THAT the [2019 Fourth Quarter Unaudited Financial Report](#) be approved as presented.

Carried

Ministry of Children, Community and Social Services

8.3 Ontario's Poverty Reduction Strategy

Donna Stewart, Director of Integrated Social Services informed the Board of the [Online Survey](#) available online until March 30, 2020.

The government needs and wants to listen to municipalities, Indigenous partners, members of the community, service providers, employers and local partners to find new and innovative ways to support people during challenging times and create the conditions that will help build a better life.

Ministry of Municipal Affairs and Housing

8.4 Signing Authority for Service Manager in the Canada-Ontario Community Housing Initiative

Donna Stewart, Director of Integrated Social Services walked the Board through the signing authority for Service Manager in the Canada-Ontario Community Housing Initiative.

In order to complete the appropriate documentation back to the Ministry of Municipal Affairs and Housing on this project, the Ministry requires two signing authorities for the Canada-Ontario Community Housing Initiative. One signatory must represent the Service Manager and a second signatory for the proponent

In this case, the DSB is both the Service Manager and the proponent as the Local Housing Corporation was dissolved years ago.

Resolution 20-25

Moved by: Richard Stephens

Seconded by: Jill Beer

WHEREAS the Ministry of Municipal Affairs and Housing requires two signing authorities for the Canada-Ontario Community Housing Initiative and one signatory must represent the Service Manager and a second signatory for the proponent; and

WHEREAS the Manitoulin-Sudbury District Services Board is both the Service Manager and the proponent as the Local Housing Corporation was dissolved years ago.

THEREFORE BE IT RESOLVED THAT the Board approves that Fern Dominelli, CAO be defined as having signing authority for the Service Manager in the Canada-Ontario Community Housing Initiative (COCHI) – Capital Component – Year 1 Repair Contribution Agreement for the lock repairs at 76 Wellington Street, Manitowaning; and

FURTHER BE IT RESOLVED THAT the board also approves that Donna Stewart, Director of Integrated Social Services be defined as having signing authority for the Proponent in the Canada-Ontario Community Housing Initiative (COCHI) – Capital Component – Year 1 Repair Contribution Agreement for the lock repairs at 76 Wellington Street, Manitowaning.

Carried

8.5 CHPI Investment Plan

Donna Stewart, Director of Integrated Social Services walked the Board through the Investment Plan.

Service Managers are required to develop and submit an annual Investment Plan that outlines how their Community Homelessness Prevention Initiative funding allocation will be used each year. The Investment Plan will be for the fiscal year April 1, 2020 to March 31, 2021. The Manitoulin-Sudbury DSB's annual allocation for this coming fiscal year totals \$766,183.

The province has established two key program outcomes that will measure performance and ensure accountability:

- People experiencing homelessness obtain and retain housing; and,
- People at risk of homelessness remain housed.

Service Managers are required to deliver services that will address both program outcomes.

Ministry of Labour, Training and Skills Development

8.6 Employment Services Transformation – Service System Manager Selection

Donna Stewart, Director of Integrated Social Services walked the Board through the Employment Services Transformation - Service System Manager Selection.

On February 14, 2020, staff received a [memo](#) from Assistant Deputy Ministers Erin McGinn and David Carter-Whitney announcing the Service System Manager Selection

The Ministry of Labour, Training and Skills Development has selected service system managers for three previously identified catchment areas, where the prototype for the new employment services model will begin.

The service system managers are:

- A consortium led by Fedcap for Hamilton-Niagara Peninsula (which is a U.S. based non-profit organization that provides vocational training);
- Fleming College for Muskoka-Kawarths (which is a College), and
- WCG, part of the APM Group for Peel (an Australia-based private sector firm - the Canadian subsidiary of for-profit Australian company).

ROMA Delegations

8.7 Minister Thank You Letters

[Minister McNaughton](#)

[Minister Clark](#)

[Minister Scott](#)

9.0 Other Business

10.0 Next Meeting – March 26, 2020

11.0 Adjournment

Resolution 20-26

Moved by: Arthur Hayden

Seconded by: Vern Gorham

BE IT RESOLVED THAT we do now adjourn at 11:55 a.m. until the next regular meeting to be held, in the DSB's Espanola Mead Boulevard Board Room on March 26, 2020.

Carried



Chair



CAO (Secretary-Treasurer
of the Corporation)